Global engagement between schools and colleges of pharmacy in the United States and many regions of the world is increasing. For an enriching and fruitful interaction, sensitivity toward the cultural, ethical, educational, religious, historical, political, regulatory, and practice issues is critical. Lack of sensitivity may negatively impact engagement among students, professionals and other people from different regions of the world. In this special issue, eight papers will introduce general information about five regions of the world that have established and increased global engagements with institutions in the United States: Africa, the Arab world, Asia, the Caribbean, and Latin America. In addition, the special issue will include a paper with key information related to global engagement within the United States. For each paper, the specifics provided about the selected countries include: demographics, culture, climate, pharmacy education, and health care systems, as well as common stereotypes and misconceptions held by and about the people of the country. Further, recommendations for pharmacists and other health care professionals on culturally sensitive engagement will be emphasized. Finally, recommendations for culturally sensitive engagement when US schools are hosting students and faculty members from those regions will be summarized.

The papers are based on literature reviews of databases from 2000 to 2018 and internet searches with specific keywords or terms, such as cultural sensitivity, global, pharmacy, stereotypes, and ethics. Additional keywords are identified in individual papers on specific regions. Authors for each paper consist of practitioners with experience in travelling to and hosting students and professionals from the regions; practitioners with local work experience, and professionals from each region. The special issue is intended to serve as a resource for US schools and colleges of pharmacy currently engaged in or considering future outreach opportunities in these regions, and for those seeking opportunities in the United States. The special issue will provide key information to facilitate culturally sensitive engagement in existing or future relationships.

INTRODUCTION

Global engagement between schools and colleges of pharmacy in the United States and those in other regions of the world, especially in Africa, Asia, the Arab World, the Caribbean, and Latin America, is increasing. Such engagements involve educational, practice, scholarly, service, and cultural experiences. With more than 60% of the world’s top 100 universities located in the United States, many international students and faculty members seek higher education and other training and professional opportunities in the United States first. Also, many of these US universities have established global strategic plans and enhanced international recruitment efforts to sustain operations in an increasingly competitive environment. In addition, global citizenship is increasingly being emphasized as part of the pharmacy curriculum, with many students and faculty members seeking opportunities to experience health care systems, pharmacy education, and pharmacy practice in different regions of the world.

The regions emphasized in this paper have experienced many changes to pharmacy education and practice in recent years. In several countries, numerous schools
and colleges of pharmacy have been established with emphasis on clinical pharmacy education and quality experiential training. The growth of pharmacy services throughout the respective regions, albeit with variable resources, has furthered interest in postgraduate education and training, knowledge and skills in clinical pharmacy services, new job opportunities for pharmacists, and other innovative pharmacy services. This also has provided a diversity of advanced pharmacy practice experiences (APPEs) for international students and professional practice opportunities for international residents to participate in throughout the world. Further, the World Health Organization (WHO) and the International Pharmaceutical Federation (FIP) have actively highlighted the role pharmacists can play in the health care system as a caregiver over the past several years. These organizations published a handbook in 2006 titled *Developing Pharmacy Practice: A Focus on Patient Care.* More recently, the WHO published a report addressing guidelines for scaling up health professionals’ education and health care training, while the FIP Pharmacy Education Taskforce published a pharmacy education action plan in 2008 and a set of core behavioral competencies for basic pharmacy practitioners in 2012. In addition, the WHO, FIP, and United Nations Educational Scientific and Cultural Organization (UNESCO) outlined a strategy to meet present and future societal and pharmaceutical health needs around the world.

Providing education and training programs across borders for educators, practitioners, and pharmacy students can serve as one mechanism for addressing the global need for health care workers, especially if those overseas travelers are equipped with strategies for initiating educational, service, and practice change within their home country when they return. The WHO estimates that the number of new jobs for health workers (including pharmacists) needed by 2030 is 40 million, leaving a potential shortfall of 18 million health care workers. All countries of the world, including the United States, have a role to play in educating and training individuals to meet global workforce needs. This emphasizes the importance of institutions and individuals being culturally sensitive in their approach to engaging with colleagues from around the world. Thus, many schools and colleges of pharmacy and governmental agencies around the world are emphasizing strategic plans to improve on pharmacy education and practice.

Recently, the curriculum in many schools and colleges of pharmacy and residency programs around the world has shifted to meet international standards, especially those set by the Accreditation Council for Pharmacy Education (ACPE) and by the American Society of Health-System Pharmacists (ASHP). Additionally, a trend of international institutions seeking ACPE and ASHP certification or accreditation has been seen. This has resulted in many international schools and colleges of pharmacy and health systems reaching out to US pharmacy organizations and institutions for mentorship and to partner with them to improve the quality of didactic instruction and experiential education in their institutions. This guidance includes postgraduate education and training to meet quality requirements at all levels. Table 1 lists international schools and colleges of pharmacy with ACPE accreditation or certification status. Certification by the ACPE is granted or continued to a professional pharmacy program in a country outside the United States that “demonstrates compliance with most or all quality criteria and meets all ACPE’s requirements for such recognition.” Table 2 lists international postgraduate residency programs with ASHP accreditation status.

Further, many international institutions are now encouraging US specialty certification examinations as administered by the Board of Pharmacy Specialties (BPS) as a way of demonstrating the quality of training they provide. The Board reports that as of January 2018, there were 4,038 BPS board-certified pharmacists in 41 countries outside of the United States, a 59.4% increase over the number in 2016 and accounting for 11.1% of all board-certified pharmacists in the world. Egypt is the country with the highest concentration of BPS-certified pharmacists outside the United States.

Historically, misunderstandings between different areas of the world have led to inaccurate perceptions of people and their cultures. One example is the West’s traditional orientalist view of people from the East, including those from countries in Africa, the Arab World, and Asia. This orientalist view purports exotic, negative images and stereotypes about people from these countries and has established a psyche of superiority of the Westerners in the minds of the natives of those regions. These historic misunderstandings continue to exist to some extent. This history affects how people from that part of the world and Westerners interact on both a personal and professional level.

Although Western culture has spread throughout the world, many people outside the United States may have specific stereotypes of America and Americans based on media images or politics. Individuals outside the United States also may not be familiar with the diversity of the American people within a region of the United States or across the different regions and cities. In addition, while pharmacy education and practice in the United States is considered an ideal model by many institutions and pharmacy practitioners around the world, many may not be
Table 1. International Schools and Colleges of Pharmacy with Accreditation or Certification Status

<table>
<thead>
<tr>
<th>School/College of Pharmacy</th>
<th>Location</th>
<th>ACPE Accreditation (Yes or No)</th>
<th>ACPE Certification (Yes or No)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ajman University College of Pharmacy and Health Sciences</td>
<td>United Arab Emirates</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>Al Ain University of Science and Technology College of Pharmacy</td>
<td>United Arab Emirates</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>Applied Science Private University Faculty of Pharmacy</td>
<td>Jordan</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>Jagaduru Sri Shivarathreeswara (JSS) University College of Pharmacy</td>
<td>India</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>Jordan University of Science and Technology, Faculty of Pharmacy</td>
<td>Jordan</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>King Faisal University College of Clinical Pharmacy</td>
<td>Saudi Arabia</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>King Saud University College of Pharmacy</td>
<td>Saudi Arabia</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>Lebanese American University</td>
<td>Lebanon</td>
<td>Yes</td>
<td>No</td>
</tr>
<tr>
<td>Near East University Faculty of Pharmacy</td>
<td>Northern Cyprus</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>Qassim University College of Pharmacy</td>
<td>Saudi Arabia</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>The University of Jordan School of Pharmacy</td>
<td>Jordan</td>
<td>No</td>
<td>Yes</td>
</tr>
<tr>
<td>University of Petra, Faculty of Pharmacy and Medical Sciences</td>
<td>Jordan</td>
<td>No</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Abbreviations: ACPE = Accreditation Council for Pharmacy Education

Table 2. International Institutions with the ASHP Residency Accreditation Status

<table>
<thead>
<tr>
<th>Institution</th>
<th>Program</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Abu Dhabi Health Services Company</td>
<td>PGY1 Pharmacy</td>
<td>United Arab Emirates</td>
</tr>
<tr>
<td>American University of Beirut Medical Center</td>
<td>PGY1 Pharmacy</td>
<td>Lebanon</td>
</tr>
<tr>
<td>Children’s Cancer Hospital Egypt</td>
<td>IPPR International Pharmacy Practice</td>
<td>Egypt</td>
</tr>
<tr>
<td>Cleveland Clinic Abu Dhabi</td>
<td>PGY1 Pharmacy</td>
<td>United Arab Emirates</td>
</tr>
<tr>
<td>King Abdulaziz Medical City – Central Region</td>
<td>PGY1 Pharmacy</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>King Abdulaziz Medical City – Western Region</td>
<td>PGY1 Pharmacy</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>King Faisal Specialist Hospital and Research Center</td>
<td>PGY1 Pharmacy, PGY2 Cardiology Pharmacy, PGY2 Oncology Pharmacy, PGY2 Solid Organ Transplant Pharmacy</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>King Hussein Cancer Center</td>
<td>PGY1 Pharmacy</td>
<td>Jordan</td>
</tr>
<tr>
<td>King Khalid University Hospital and King Saud University Medical Center</td>
<td>PGY2 Pharmacy</td>
<td>Saudi Arabia</td>
</tr>
<tr>
<td>Hamad Medical Corporation</td>
<td>PGY2 Pharmacy</td>
<td>Qatar</td>
</tr>
<tr>
<td>MMM Holdings, LLC</td>
<td>PGY1 Managed Care Pharmacy</td>
<td>Puerto Rico</td>
</tr>
<tr>
<td>Shaukat Khanum Memorial Cancer Hospital and Research Center</td>
<td>IPPR International Pharmacy Practice</td>
<td>Pakistan</td>
</tr>
<tr>
<td>University of Puerto Rico School of Pharmacy</td>
<td>PGY1 Community-based Pharmacy</td>
<td>Puerto Rico</td>
</tr>
<tr>
<td>VA Caribbean Healthcare System</td>
<td>PGY1 Pharmacy</td>
<td>Puerto Rico</td>
</tr>
</tbody>
</table>

Abbreviations: PGY1 = Postgraduate Year One Residency; PGY2 = Postgraduate Year Two Residency; ASHP = American Society of Health-System Pharmacists

Aware that pharmacy education and practice in the United States face some of the same problems and barriers present in other parts of the world.

Based on these challenges, the papers in this special issue address the concept of cultural sensitivity within the context of global engagement, and more specifically, in...
pharmacy. In doing so, it was also important to provide a brief description of the history, health care system, and status of pharmacy education and practice in the respective regions of the world. Examples from other countries with institutions that have established collaborative efforts with US entities will be emphasized. To set the stage for the aforementioned papers, in this introduction, key terms are defined and discussed, general methods used are explained, and the organization of the papers is described.

Culture

Culture has been defined in many different ways, but in general it is identified as “a dynamic system of rules, explicit and implicit, established by groups in order to ensure their survival, involving attitudes, values, beliefs, norms, and behaviors, shared by a group but harbored differently by each specific unit within the group, communicated across generations, relatively stable but with the potential to change across time.” This definition encompasses key aspects that are critical to successfully engage with any group of people. Even when culture is shared by a group and relatively stable, it is important to recognize that there are variations over time and certainly at the individual level. Thus, it should not be assumed that everyone within a culture will have the same attitudes, beliefs, norms, and behaviors. However, at the same time, knowledge of key aspects of shared culture is important because it affects how people within a culture think and act. Developing respect and understanding of the components of a culture among different groups, as in the case of global engagements, is critical to establishing sustainable relationships.

Cultural Sensitivity

Cultural awareness or sensitivity is the first step towards cultural competency. It is the recognition of and respect for the different cultures that exist within a society and across the globe. Further, it recognizes that differences between cultures do exist and are based on many factors including religion, race, ethnicity, gender, education, nationality, politics, and geographic origin. Knowledge of and respect for these differences is key in all interactions and in the development of cultural skills. This foundation will challenge readers to address their own biases towards others. As a result, the sense of superiority over the others and the attitude that “my way is the only way” disappears. Consequently, cultural humility becomes part of interacting with people in an egoless way. It requires acceptance of the limitations of one’s knowledge and expertise, acknowledgment that everyone can make mistakes and has flaws, and recognition that much is gained by respecting each other as equals. As a result, people who exhibit cultural awareness towards others will develop a positive attitude toward people who are different, and as a result, enjoy more effective and enriching communication and experiences. In fact, literature has emphasized the importance of cultural sensitivity to enable better communication and team building. Cultural sensitivity also is identified as one of the core values of an effective health care team. While cultural sensitivity is important in all encounters within a society, an awareness of the different beliefs, values, and customs of others becomes critical when dealing with cultures across the globe. This also becomes paramount for health care professional students and faculty members engaged in educational activities abroad and in the delivery of care to diverse patient populations.

Global Engagement

While cultural sensitivity is important at the individual level, general logistical aspects of any global engagement also are important to demonstrate cultural sensitivity. These include a structured program beginning with greeting and welcoming guests at the airport; providing an orientation session; coordinating local transportation and housing; training personnel on how to behave appropriately around guests; addressing health and safety issues and what to do in an emergency; attending to guests’ spiritual needs and food preferences; and providing meaningful cultural and social activities. These structured activities demonstrate a genuine concern for developing a well-planned and purposeful relationship with the guests, and shows hospitality and an awareness of many of the issues that may concern the guests to ensure they have a positive experience. Logistics related to the educational experience also should be addressed including scheduling, types and scope of experiences, communication, site details, and preceptor training and qualifications. Cultural competency has been discussed in much detail within the context of general global engagement; however, training students in the host country in cultural competency is critical, as well. Also, of equal importance is that consideration of cultural humility and assessment of cultural competency should include an awareness of the limitations to current instruments for measuring cultural competency such as differing definitions of culture.

Another important aspect in fostering cultural sensitivity is to consider the challenges experienced by students and faculty members in global engagement activities. The literature has identified communication, cultural differences, and discrimination as challenges experienced by international students in general and specifically by those studying in the United States.
collaborative experiences should address such challenges to ensure a successful social and academic experience during the time the students stay in the host country. Support from peers, instructors, and the university are key to helping the students adjust during their stay. Language can be a major barrier and can result in excluding students from participation, loss of confidence, feelings of inequality, worsening mental health, and knowledge translation barriers.\textsuperscript{44-46} Because English is the dominant language in many of the locations where there are global engagement opportunities, having limited English proficiency is a disadvantage for an international student or educator. Efforts should be made by both the sending institution and host partners to help in this regard.\textsuperscript{37} However, attempts by the visiting party to learn aspects of the local language are also important. Some institutions, for example, offer a Spanish class for students on exchange programs in Spanish-speaking countries. In addition, host students and faculty members need to be cognizant of communication barriers and help support and encourage visiting guests to overcome language barriers, so they will feel comfortable to speak and share their opinions and knowledge. Speaking at a slower pace, providing thorough and clear explanations, and using different tools to communicate, including written and visual materials, may help in this regard. Also, the emphasis in communication should be placed on understanding and relaying of ideas rather than on correct grammar and accent. In addition, having limited language proficiency may also result in a student or faculty member having a tendency to copy other people’s work. In the United States, students are told to read published material and summarize it in their own words to include in a paper; however, in some cultures students are taught to respect and not question authorities and not think their attitudes and behaviors. As a result, they can easily justify these prejudicial attitudes and behaviors and do not even consider their consequences.\textsuperscript{50} This may result in disastrous relationships, conflicts, and harm to targeted groups. Thus, addressing stereotypes on a collective or individual level with the people of the host or sending country is key to building fruitful and healthy relationships.

**Acculturation**

Cultural differences often play a major part in alienating the visiting guest, and purposeful efforts on the part of the hosts are needed to establish a feeling of social belonging. This is important because acculturation stress, culture shock, lack of self-esteem, lack of social support, and discrimination are factors identified in the literature that may deter from a positive cultural and educational experience.\textsuperscript{51-53} When individuals leave their home to live in another culture, they encounter many obstacles. Traditionally, the term “culture shock” has been applied to this experience. However, psychologists prefer acculturative stress, providing for a broader definition that includes both positive and negative impacts.\textsuperscript{51} The earliest model of culture shock, developed by Oberg\textsuperscript{52} and Lysgaard,\textsuperscript{53} described a U-shaped model of cultural adjustment developing over four phases. Initially, the honeymoon phase occurs where a person is fascinated by the new culture and excitement is the dominant feeling. A crisis or hostile stage occurs next in which the person becomes irritated by the differences between the new culture and their own, often reacting out of proportion to the incident that brings on these feelings. Eventually, as an individual learns more and becomes increasingly comfortable in the new culture, he or she enters the recovery or adjustment phase. The final phase of cultural adjustment is adaptation of the person to the new culture and acceptance of the place as their alternate home.\textsuperscript{52,53} However, evidence to support this model has been contradictory.\textsuperscript{54} Regardless of whether cultural adjustment occurs in these stages, the person can develop an uprooting disorder, leading to physical and psychological symptoms.\textsuperscript{55}

As expected, a person’s response to a change in culture is highly dependent on their personality, with six traits in particular showing a correlation to cultural adaptation: openness, conscientiousness, extraversion, agreeableness, neuroticism, and honesty-humility.\textsuperscript{54} In addition, the similarity of the home and host cultures also plays a
role in promoting a smooth transition. Thus, understanding the diverse cultural skills and identities of the participating students and faculty members is important. Measures should be put in place to increase acculturation of the students, minimize acculturative stress, and socialize the students to help them become more integrated into the cultural and educational aspects of their experience. While American culture has spread to many parts of the world, this is not true everywhere. In countries like China, where there are currently increased opportunities for engagement with the United States, more cultural effort might be needed when hosting Chinese students because of the heightened language barriers, different cultural values, unfamiliarity with American culture, and overall diverse worldviews based on the countries’ contrasting political systems.\textsuperscript{56-58} This can also be a factor for US students and faculty members travelling overseas and encountering cultures they are not familiar with. In both situations, efforts should be made to adapt to the local culture instead of expecting hosts to adapt to the culture of the visiting students or faculty members.

Differences in the education culture between countries also should be addressed to ensure the guest feels a sense of academic belonging. Learning styles can play a role in this, depending on the culture. In a collectivist culture, the instructor imparts information in a concise and direct manner. Students are expected to only listen during class, and memorization is emphasized.\textsuperscript{59} Thus, a teacher-centered approach dominates. In an individualistic culture, such as the American culture, critical thinking, active learning, and problem solving are stressed. Thus, a student-centered approach is expected. This variation has implications in verbal and written interactions including the important issue of questioning authority or inadvertently committing plagiarism as mentioned above.\textsuperscript{47,48} For example, in the United States, developing critical thinking, encouraging questions by students, engaging in experiential learning, and challenging established knowledge and concepts are emphasized.\textsuperscript{59} Visiting students who were not trained in this approach to education and are accustomed to being passive learners who simply reproduce information may struggle with giving their opinion and criticizing current knowledge and practices.\textsuperscript{59-61} In fact, in some cases, when attempting to question teachers or preceptors, they may be perceived as rude or not being tactful. Therefore, creating a welcoming educational experience when visiting students are oriented to the expectations of the educational process is important. For a student-centered interaction, this should include informal interactions where teachers take time to talk to the student before and after the educational experience or to participate in social activities with them so that the students become more comfortable and free to ask questions, share opinions, demonstrate initiative, and communicate in a culturally sensitive way.\textsuperscript{56-61} Instructor role modeling by stating, for example, “I do not know” when the student asks a question about something they are not familiar with, can demonstrate to the students that it is acceptable that one does not know everything, and that it is alright if a student attempts a question and ends up giving the wrong answer. This will facilitate better engagement with students, giving them a sense of belonging, and can prevent misconceptions on the part of the teacher that the international student lacks motivation to learn or does not know the subject matter. It is also important to consider the learning style predominant in the country of the student or trainee. Resources for assistance in person or electronically from their teachers and preceptors, or help from academic and counseling services, also should be shared. As with any attempt to address cultural differences, it is important not to generalize the discussion above to all students from any culture and instead to look at commonalities to make the experience a more positive one for all. In addition, emphasizing the potential benefits for both cultures from the engagement, including open-mindedness, self-awareness, and cultural sensitivity, is critical. Further, in cultures where faculty-centered learning exists, and authority is emphasized, the hosts should orient visiting students to this. Visiting students should be trained to be tactful when communicating with faculty members, preceptors, and health care providers so as not to disturb the established hierarchy in a negative way, and to act professionally when providing opinions or questioning authority.\textsuperscript{43,60,61}

Both cultural and academic differences may potentially lead to hosts forming negative stereotypes about the students prior to, during, or after the experience. This may be because they have general stereotypes or bias about a certain group of students, students’ ethnic or religious background, or their respective country of origin.\textsuperscript{50} There are strategies to address these issues, and partners on both sides of the engagement should be challenged to address their own biases and stereotypes.\textsuperscript{62} Holding a cultural sensitivity workshop that addresses general aspects and specifics related to the cultures of the visiting students or educators is crucial before the start of any engagement program. Being aware of existing stereotypes based on historical and political constructs is important, especially in engagements between “developed” and “developing” countries or individuals from home and host countries with a history of colonization. As shared above, many negative stereotypes do exist based on these types of historical and political factors, where, for example, one
group had a history of being demonized and dehumanized by the other group and holds a belief that the other culture is superior. As shared above, this could be a factor when students and faculty members from Western countries engage with countries in Africa and the Arab world. This inferiority complex may make individuals from those regions feel that they do not have much to offer in such a relationship, when in fact they can enrich the relationship in many ways. On the other hand, those from Western countries may, overtly or covertly, abuse such relationships and play on such a belief to gain financial privileges and advantages, pretend to have expertise in areas in which they do not (something they may not be tempted to do in their home country), or feel that there is not much they can gain from the experience. As such, students and faculty members from Western countries should seek opportunities to engage hosts or guests in a positive way and keep an open mind regarding their experiences.

Ethics and Trust

Intertwined with the concept of cultural sensitivity and the success of global engagement is having a commitment to upholding key ethical principles, including autonomy, trust, veracity, beneficence, nonmaleficence, self-regulation, solidarity, sustainability, and capacity building. Building a trusting relationship based on these principles is essential, especially in global engagements with countries and regions of the world with a history of mistrust of the West because of colonization of their countries and the resulting deplishment of resources and marginalized populations.63 For example, while the principle of a nation having autonomy is very much emphasized in Western countries, because of a history of colonization and exploitation between the sending and host countries, the concept and other principles may be ignored when dealing with professionals or patients from those countries. An awareness of this anachronism is critical because Western guests may be seen as authority figures by local practitioners and patients. As a result, the hosts may not feel free to share their own opinions or preferences. Also, while the principles of autonomy, telling the truth, beneficence, and nonmaleficence, as defined by Beauchamp and Childress,64 are critical, other ethical frameworks should be adopted because cultural differences do exist in how these principles are addressed or emphasized. Childress and colleagues proposed a framework for conducting global research in marginalized communities based on five principles: effectiveness, proportionality, necessity, least infringement, and public justification.64 Although proposed for a research framework, these principles also apply to engagement in education to ensure that outreach activities are: purposeful; meet the educational and training needs of the partner; do not infringe in a negative way on local, educational, economic, and workforce factors; and meet the long-term health needs of the local communities. Exercising other ethical principles such as self-regulation would ensure that all partners were acting in the best interest of the relationship and meeting the agreed upon goals. This can only be achieved at the individual level through cultural humility, self-education, self-awareness, self-monitoring, self-evaluation, self-reflection, life-long learning, and self-reformation to maintain competence.65-67 Likewise, to maintain solidarity, we must all recognize that we are interdependent and have complementary needs based on our individual strengths and weaknesses. Moreover, sustainability and capacity building should be at the heart of all engagements to ensure that the work that is started can continue by providing the education and training needed and creating a workforce that will sustain efforts for both partners, especially partners with limited resources. This too requires advocacy at the level of regulatory bodies and ministries, innovative mechanisms to address limited resources, outreach to the public, and addressing power dynamics and corruption.68-71 All of the aforementioned principles and actions are key to building a trusting relationship and exhibiting cultural sensitivity in all interactions.

An overarching must for all the above guidelines, and especially as members of a profession, is the need to remember that we are bound by a code of conduct. In the United States, 2019 is the 25th anniversary of the most recent revision to the Code of Ethics for Pharmacists.62 This code addresses many aspects regarding the conduct of a pharmacist and refers to pharmacists’ respecting the dignity of all persons. Students and practitioners should keep their country’s code of ethics in mind as they participate in global engagement to ensure that they do not conduct themselves in ways contrary to what is expected of them by their own country. In addition, pharmacists should familiarize themselves with any professional, religious, social, and/or political factors in the host country that may impact their ability to maintain their country’s code of conduct for pharmacists and those for other health care professionals.

Cultural Competency in Pharmacy Practice

Cultural competency is important when addressing the healthcare needs of a diverse population. The 2013 Center for the Advancement of Pharmacy Education (CAPE) educational outcomes,73 ACPE standards,74 and additional guidelines published by the American Association of Colleges of Pharmacy (AACP)75 and other pharmacy organizations have emphasized the need to
graduate culturally competent practitioners. The American College of Clinical Pharmacy (ACCP) has published a series of four white papers on cultural competency in health care and its implications for pharmacy. The first paper is an overview of key concepts in multicultural health care that stressed the importance of cultural competency in reducing health care disparities; specifically, the importance of congruent beliefs and expectations between the patient and the pharmacist to avoid drug misadventures. The second paper focuses on pharmacy systems and practice, and identifies seven components to improve culturally competent patient care: (1) analyzing self and system attitudes toward various cultures, (2) improving the knowledge of health care providers about the cultures of the people they serve, (3) engaging in effective cross-cultural communication, (4) accommodating cultural preferences in the provision of care, (5) fostering communication ties in the community, (6) adhering to regulatory requirements to enhance care for patients from various cultures, and (7) conducting quality assurance assessments. The third and fourth AACP papers focus on pharmacy education and the importance of inclusion and diversity among students, faculty, staff, and administrators, as well as across all aspects of academic policies and procedures. Furthermore, the papers provide guidance on teaching cultural sensitivity in pharmacy curricula to produce culturally competent pharmacists. These papers and others address cultural competency for students and practitioners within the United States. The key concepts can be applied to students and faculty involved in international engagements as well as in training activities in the United States.

The cultural, educational, and ethical dilemmas that arise in global outreach activities create a necessity to foster sensitivity and respect for cultural, educational, religious, historical, political, regulatory, and practice issues in health care professional students and faculty members to optimize opportunities for positive engagement. In addition, an awareness of the health care system, pharmacy education and practice, disease burden, health, and healing practices of the people in the target areas is essential. This will facilitate in developing citizens who are aware of global issues, have a sense of interconnectedness across borders, and have an understanding of their role in building bridges among diverse cultures. Thus, this special issue will serve as a resource on culturally sensitive engagement for schools and colleges of pharmacy and for others who are currently involved in or considering becoming involved in outreach opportunities in many regions of the world including within the United States. Memorandums of understandings should address all of the above issues from the perspective of both parties to ensure a mutually respectful accountability on both sides.

METHODS

This theme issue was developed using several methodologies. An extensive literature review was conducted using PubMed, Google Scholar, EBSCO Host, and International Pharmaceutical Abstracts databases. The search used the following keywords and combinations of keywords: culture, global, pharmacy, pharmacist, pharmacy technician, experiential education, international rotations, international global health experiences, education abroad, cultural sensitivity, culture shock, stereotype, orientalism, colonialism, health care system, and individual country names. The search was limited to publications between 2000 and 2018. Websites of specific schools and colleges of pharmacy, as well as the WHO, United Nations agencies, the World Trade Organization (WTO), World Bank, Centers for Disease Control and Prevention (CDC), and the International Pharmaceutical Federation (FIP) were also reviewed for pertinent information and referenced. The reliability of information found on the websites was assessed by the coauthors, who are content experts, based on the information’s currency, depth, and accuracy. Authors from the AACP Global Pharmacy Education Special Interest Group (SIG) with expertise in global outreach in the regions of the world of interest, and authors from the AACP Health Disparities and Cultural Competency SIG were solicited to write this special issue. In addition, local authors and reviewers from the respective regions from specific countries were recruited to contribute to the manuscripts. Furthermore, US faculty members who practiced for several years in various regions also were recruited.

THEME ISSUE ORGANIZATION

The special issue consists of eight papers addressing countries in Africa, the Arab World, Asia, the Caribbean and Latin America. These regions and specific countries highlighted were deemed appropriate for this theme issue based on increased global activities in these areas by US schools and colleges of pharmacy over the last few years and a history among Americans and Westerners in general of misunderstanding the regions, countries, and people. Because of the large numbers of countries represented in Asia, two papers on this region are included. The “Arab world” designation was used rather than the “Middle East” to include representative countries among the 22 Arab countries, which share a common history, language, and culture and are part of the Arab League. The Caribbean paper included countries representative
of the insular Caribbean. An eighth paper is included which addresses the United States and aspects unique to global engagement in different regions of the United States.

**Individual Papers**

In this special issue, the title of each paper is similar, emphasizing the goal of addressing cultural sensitivity in global pharmacy engagement with the specific region. The abstract of each paper will emphasize the unique aspects of the region that are not addressed in the general abstract provided in this introduction. Authors for each paper set the stage for any unique aspects of how their paper is organized and the rationale for dividing their region into sub-regions. Although it was impractical for this theme issue to address all the countries in the regions of interest, attempts were made to address major and representative countries within each region including those with published literature on pharmacy education and practice that documented their engagement activities with the United States. When possible, references were given to access information related to other countries not discussed in this theme issue and included the country’s website and US Department of State links related to the region or a country.

The body of each paper also addresses general information such as demographics, pertinent history, religions, languages, spoken English, transportation, health care system, health and healing practices of the community, disease burden, status of pharmacy education and practice including clinical pharmacy, professional organizations, stereotypes and general guidelines for culturally sensitive practice. Where there is an indigenous culture or traditional practices, the influence these have on health and healing practices were addressed.

When addressing stereotypes, where applicable, those stereotypes related to the health care system were discussed and implications for interactions and what can be learned from the other culture are emphasized. Recommendations for culturally sensitive engagement were derived to counter identified stereotypes and any specific issues related to ethnicity, religion, country of origin, cultural norms, age and gender, family role, communication, food etiquette, concept of time, hierarchy, verbal and nonverbal communications, and other aspects that are critical for positive engagement including those related to educational differences. However, general recommendations, which are common to all regions including those for purposeful engagement for the benefit of both partners, are summarized in Table 3. In addition to the above, a section was added on recommendations for culturally sensitive engagement when hosting students and/or faculty members from respective regions in the United States.

**DISCLAIMER**

The purpose of included papers is to facilitate culturally sensitive communication by promoting mutual understanding of cultures in the United States and other regions of the world. While the content is based on resources from the United States, in some cases, the current political position of the United States might differ from what the discussed country or regions identify with and publicize. However, it is not within the scope of this theme issue to discuss any political controversies. The aspects that differ between the United States and the covered countries or regions were chosen and included by primarily targeting the US audience based on US resources. The included papers do not aim to discuss or present any of the authors’ political opinions or beliefs. Also, the papers should not be construed as an endorsement of any political opinion or position. The authors also do not claim to have covered all of the cultural

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Table 3. Common Cultural Sensitivity Goals for All Regions of the World

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<th>Goal</th>
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<tr>
<td>Identify own stereotypes and misconception and become sensitized to them.</td>
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<td>Establish a needs-based engagement in education, practice, service, and scholarship.</td>
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<td>Identify historical, geographical and political factors which may influence the relationship.</td>
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<td>Identify the role of cultural norms (e.g., hospitality, accepting gifts) in hosting visitors.</td>
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<td>Explore the role of religion and how religious practices are incorporated into daily activities, including interaction with the health care system and health care providers.</td>
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<tr>
<td>Identify the role of family and how this may affect health care decisions in patients.</td>
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<tr>
<td>Develop an understanding of the role of age, gender and authority in decision making.</td>
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<tr>
<td>Recognize unique verbal/non-verbal communication in professional interactions.</td>
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<tr>
<td>Develop an appreciation of work ethics and professional code of ethics in various cultures.</td>
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<tr>
<td>Address hierarchical or patriarchal relationships in academia and clinical practice.</td>
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<tr>
<td>Appreciate the context behind social and professional practices.</td>
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<tr>
<td>Discuss ways to address regulatory issues which impact pharmacy education and practice.</td>
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sensitivity issues pertaining to each of the geographical regions discussed. However, with the support of local authors from the different regions, attempts were made to address, in an accurate way, some of the key issues. All the papers are meant to encourage those who are engaged in global outreach to put forth their utmost effort to educate themselves and to consult with local experts to ensure a culturally sensitive approach to their global outreach efforts.

SUMMARY

The increase in global pharmacy engagement between US institutions and institutions from different regions of the world is a welcomed development. Cultural sensitivity in such engagements is key for meeting partners where they are and where they want to go, and for establishing a sustainable relationship based on mutual benefit, respect, and reciprocity. Author Colin Woodard in his book American Nations: A History of the Eleven Rival Regional Cultures in North America contends, “In order to have any productive conversation on issues, you need to know where you come from. Once you know where you are coming from it will help move the conversation forward.” Cultural sensitivity is a key step for moving the conversation forward in global engagement on pharmacy education and practice.

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REFERENCES

Diversity in Human Interaction: The Tapestry of America.


