COMMENTARY

Matters of Life and Death

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Wherever the art of Medicine is loved, there is also a love of Humanity. — Hippocrates

Death is the common denominator of the human, and therefore health care, experience. The advent of modern medicine has brought significant changes to how and where we die. Compared to just a hundred years ago when a majority of individuals died at home, an exceptional 30% of Americans will die in an intensive care unit (ICU) with end of life costs exceeding \$200 billion annually.^{1,2} Therefore, to practice in critical care (or any discipline of medicine) brings us as clinicians and as educators in touch with death and dying. This reality is especially true in the current COVID-19 pandemic, during which clinicians are experiencing death in unprecedented volume and under especially traumatic circumstances.^{3,4} Unpredictable clinical courses, sudden decompensations, and the absence of family members and loved ones as patients suffer and die alone have become the hallmarks of ICU care. Without the necessary support and coping skills, these experiences may lead to feelings of guilt, resentment, and regret that affect student and resident clinicians in unseen ways, ranging from burnout to depression and post-traumatic stress.⁵⁻⁷ Beyond the direct consequences for clinicians and trainees, these effects can have meaningful ramifications for patient safety.⁸ Here, we posit that end-of-life discussions should be foundational to any ICU learning experience and propose a model for these discussions.

Over the last decade, the profession of pharmacy has placed significant emphasis on involvement of the pharmacist in direct patient care.⁹ This emphasis more consistently positions a pharmacist at the bedside, where they are involved in interprofessional decision making as the pharmacotherapy expert. While the presence of the bedside pharmacist has increased dramatically, associated curricular changes have been slower to develop, especially in the discipline of critical care. In 1987, 38% of pharmacy programs reported offering no education related to death and dying or end-of-life care, as opposed to only 4% and 5% of medical and nursing programs, respectively.¹⁰ While these statistics have improved, as of 2012, 20% of pharmacy programs surveyed still lacked any formal preparation for end-of-life care, and programs that do offer this training have an average of under 7 hours throughout the entire curriculum.¹¹ These findings are despite the Accreditation Council for Pharmacy Education (ACPE) accreditation standards that focus on providing “patient-centered collaborative care” across the patient’s lifespan.¹² Notably, residency training standards have no recommendations regarding this topic. As such, the reality is that pharmacy trainees will face death and related events in their clinical experiences and post-graduate training, and for many, it will be their first experience with death and dying not only as a health care provider but potentially overall.¹³

First experiences with death are often the most memorable and emotional, even for students who do not have a strong connection to a particular patient.¹⁴ In addition, most pharmacy residents are not emotionally prepared to face end-of-life situations and other highly emotional experiences without appropriate guidance and support.¹⁵ Including more end-of-life exposure and training in the pre-clinical curriculum may alleviate some of the stressors associated with death and dying; indeed, classroom interventions have been shown to impact empathy and student perceptions of death and dying,^{16,17} and hands-on simulations may be even more effective in preparing students for end-of-life scenarios.^{13,18-19} However, evidence suggests that pre-clinical classroom preparation may not have a long-term impact.²⁰ For this reason, the role of preceptors, program directors, peers, and institutional culture in the clinical environment is paramount for developing practice-ready pharmacists with effective coping skills capable of reconciling empathy and professionalism in

end-of-life settings. It is imperative that preceptors have the requisite skills and comfort in having crucial conversations with students and residents surrounding end-of-life care.

The support and guidance that students and residents do receive mostly takes the form of informal one-on-one discussions with preceptors and residency program directors.¹⁵ Given prevailing trends in the United States health care system and rotational requirements, most pharmacy students and residents will have their first exposure to end-of-life care in an ICU setting. Unfortunately, the effects of working in an ICU environment are manifold and include that providers have significantly higher rates of burnout, which has ramifications both for adverse patient outcomes and individual wellness.²¹ This burnout and resulting emotional detachment is reflected in the “hidden curriculum” (or the values, attitudes, beliefs, and behaviors that students learn through their daily interaction with health care providers and how they learn what the medical community thinks is important to being a doctor¹⁴) that learners are exposed to in ICU practice areas. Pervasive burnout and emotional exhaustion may affect the way that superiors and role models respond to end-of-life situations, while also making it more difficult for them to sympathize and connect with learners having a “new” experience with death. This culture may lead to a perceived lack of support at a time that is critical for shaping the future attitudes, emotional responses, and coping skills of learners. Indeed, while emotional stoicism is often prized in ICU culture, this coping strategy is counterproductive and can lead to an internal tension for students and residents struggling to reconcile the need to have empathy for their patients with the perceived need for emotional detachment from traumatic situations.^{14,22-25} The ability for a preceptor to guide learners through meaningful discussions and to effectively manage these complex and often difficult scenarios involving end-of-life is an essential skill and can add great meaning to an experiential rotation.²⁶ Without these discussions and appropriate modeling, highly emotional experiences often lead to the adoption of coping strategies that are detrimental to long-term well-being and a conflicted professional identity. Table 1 provides a brief summary of some suggested background resources to support these discussions.

Building upon Wilsey’s call for de-brief discussions, Ku beautifully summarizes how to handle these sessions and model empathetic communication skills.²⁷⁻²⁸ She emphasizes “timely and consistent debriefing” with three core components: (1) model grief and emotional response, (2) focus on the emotional aspects of the death and dying process rather than just the medical or scientific aspects of the patient case, and (3) discuss strategies and resources for coping with grief; however, we emphasize going beyond these more reactionary discussions to a proactive and structured approach. Here, preceptors would set aside not only time for debrief discussions but normalize and standardize this topic for every learning experience. Although this topic must be adapted to the specific nature of the rotational experience and the learner, we proposed a construct that entails establishing overall perspective with the learner (eg, epidemiology and historical viewpoints of end of life), summarizing pharmacotherapeutic goals and strategies in line with “I will use those regimens which will benefit my patients according to my greatest ability and judgment, and I will do no harm or injustice to them,” and finally allowing for time to de-brief from the emotionally taxing environment of the ICU and open discussion of effective coping strategies that maximize wellness and minimize burnout. While limited data are available regarding optimal strategies for educating pharmacy learners on this important topic, we have provided suggested learning objectives and activities for these discussions in Table 2.

Further, integrating concepts of palliative care and associated pharmacotherapeutic management into these end-of-life discussions can provide valuable perspective. The goal of palliative care is to “maintain and improve the quality of life of all patients and their families during any stage of life-threatening illness” by aiming to “prevent and relieve suffering by early identification, assessment, and treatment of physical and psychological symptoms, as well as emotional, and spiritual distress.”²⁹ As such, intensive care medicine and palliative care are ideally integrated and complementary approaches with benefits for patients, caregivers, and critical care clinicians alike.³⁰ Notably, palliative care is associated with higher ratings of quality of life, death, and end-of-life care in addition to greater wellbeing for bereaved individuals.³¹⁻³² Incorporating these elements can underscore the important role of the pharmacist in end-of-life and palliative care, both with optimizing pharmacotherapy and developing end-of-life protocols.^{33,34}

Overall, patient-centered management of end-of-life is a necessary competency for graduating clinicians. Educators and preceptors can guide their trainees through this topic using a combination of discussion-oriented knowledge transfer, empathetic listening and deliberate debriefing, and provision of further resources. Indeed, taking time to have these vital end-of-life discussions may serve to help educators model Hippocrates when he states “most especially must I tread with care in matters of life and death.”

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Table 1. Summary of Key Resources

Reference	Summary
<i>Books</i>	
1. Being Mortal by Atul Gawande	Surgeon, writer, and public health researcher discusses his experience both of his dying father and managing end-of-life in his medical career
2. Modern Death by Haider Warraich	Physician explores how modern medicine has impacted the universal truth of death and dying
3. In Shock by Rana Awdish	Physician recounts her near-death and related intensive care unit experience as well as recovery providing a vital patient oriented perspective
4. People Like that are the Only People Here: Canonical Babbling in Peed Oink by Lorrie Moore	Poignant short story recounting the parental perspective of their child being cared for in the pediatric oncology ward
<i>Perspective Pieces</i>	
5. Gawande A. Letting Go. The New Yorker. 2 August 2010.	Basis of the book 'Being Mortal,' this essay brilliantly recounts the journey of a terminal oncology patient as well as end of life care
6. Ryon DL. The rime of the ancient intensivist. Critical Care Medicine. April 1995 – Volume 23 – Issue 4 – p 773 – 774.	This moving poem recounts the critical care clinician's experience of a dying patient and has also been published multiple times since its original release
7. Barbash IJ. Silent Space. JAMA 2018;320:1105-6.	Discusses the value of pausing and reflecting following the death of a patient as part of the grief (and wellness) process for providers
8. Reeder-Hayes KE. Haunted. J Clin Oncol 2017;35:113-4.	Oncologist reflects upon the years of patient care, beautifully acknowledging how the stories (and deaths) of patients have shaped her
9. Gupta A. Harry Potter, Magic, and Medicine. JAMA Intern Med 2018;178:747-8.	Physician reflection on the role of the provider when 'nothing can be done' and the art of being present and good listening
<i>General</i>	
9. Luce JM, Rubenfeld GD. Can health care costs be reduced by limiting intensive care at the end of life? Am J Respir Crit Care Med 2002;165:750-4.	Review and discussion of the sky-rocketing healthcare costs at the end-of-life in the United States that provides important perspective
10. VitalTalk. Responding to Emotion: Respecting. VitalkTalk. https://www.vitaltalk.org/guides/responding-to-emotion-respecting . Updated 2018. Accessed March 28, 2019.	Provides important introduction to effective listening practices for difficult discussions and crucial conversations
<i>Palliative care and pharmacotherapy</i>	
11. Clary PL, Lawson P. Pharmacologic pearls for end-of-life care. Am Fam Physician 2009;79:1059-65.	Introductory review for medication management
12. Ross DD, Alexander CS. Management of common symptoms in terminally ill patients: Part I. Fatigue, anorexia, cachexia, nausea and vomiting. Am Fam Physician 2001;64:807-14.	Expanded discussion of end-of-life pharmacotherapy management that orients the reader to a different perspective with regard to pharmacotherapeutic care
13. Ross DD, Alexander CS. Management of common symptoms in terminally ill patients: Part II. Constipation,	Second installment on end-of-life pharmacotherapy management focusing on

delirium and dyspnea. Am Fam Physician 2001;64:1019-26.

common issues experiences by patients

14. Cook D, Rocker G. Dying with dignity in the intensive care unit. N Engl J Med. 2014 Jun 26;370(26):2506-14.

Thoughtful and practice guide to palliative care best practices regarding caring for patients and families in the dying process as it occurs in the ICU

Table 2. Learning Objectives and Activities for an End-of-Life Discussion

Learning Objective	Associated Activity
Trace relevant epidemiology, outcomes, and historical perspectives regarding end of life care, with a focus on the ICU setting	Discuss prognosis of cardiac arrest / acute cardiovascular life support interventions Review mortality risk predictions in the ICU setting
Summarize goals of palliative care and pharmacotherapeutic management strategies during end-of-life care	Discuss the shift of goals from ‘prolonging life’ to ‘providing comfort’ and how this may be different than other rotations and experiences Examine common misconceptions about palliative care in the ICU (eg, that palliative care hastens death, that ICU care/palliative care are opposing processes) Review pharmacokinetics and practicalities of end of life medication dosing Provide discussion of code blue activities and pharmacist participation
Discuss rotation specific end of life experiences and explore learner attitudes and beliefs regarding their role as a clinician in providing end of life care	Conduct de-brief discussions regarding patient specific experiences are recommended Adopt an open attitude and creation of an emotionally safe environment for expression of emotions, beliefs, experiences, values, questions, etc. Practice empathetic communication skills (eg, active listening, nonverbal expressions, etc.)
Cultivate effective coping strategies for managing stress of the ICU setting and further resources	Complete discussion in the first half of the rotation or other ICU learning experience Discuss personal experiences or rituals as part of preceptor role-modeling